Il-Port Regional Council

Business Plan for the Period 2026 - 2030

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Overview and Summary

The Business Plan for the period 2026–2030 outlines the financial and operational framework through which the Port Regional Council will continue to fulfil its statutory functions and support the Local Councils within the Port Region. The plan is primarily funded through Central Government allocations, with additional income derived from fees, grants, and operational revenues such as LESA-related income.

The Council's expenditure is mainly focused on personnel costs, administration, and regional projects, including environmental initiatives, maintenance, and community-related programmes. Capital expenditure is planned on a limited scale and relates mainly to equipment and operational assets.

Financial projections show that the Council is expected to remain in a stable financial position throughout the plan period, maintaining strong liquidity levels and sufficient working capital. The Statement of Financial Position indicates that assets will continue to exceed liabilities, ensuring financial sustainability.

Overall, the Business Plan reflects a prudent and balanced financial approach, enabling the Port Regional Council to support its strategic objectives while ensuring sound financial management and compliance with public sector financial regulations.

Chev Paul Farrugia
President

Lianne Cassar - Deputy
Executive Secretary

Statement of Income and Expenditure

DESCRIPTION	A BUDGET Jan-Dec 2026 €	B BUDGET Jan-Dec 2027 €	C BUDGET Jan-Dec 2028 €	D BUDGET Jan-Dec 2029 €	E BUDGET Jan-Dec 2030 €	F (A+B+C+D+E) BUDGET Period 2026-2030 €
Income						
Funds received from Central Government (1)	3,071,695	3,071,695	3,071,695	3,071,695	3,071,695	**15,358,475**
Income raised from Bye-Laws (2)	-	-	-	-	-	**-**
Income raised from LES (3)	30,000	30,000	30,000	30,000	30,000	**150,000**
Investment Income (4)	50	50	50	50	50	**250**
Other Income (5)	1,398,203	1,128,203	1,128,203	1,128,203	1,128,203	**5,911,015**
TOTAL	**4,499,948**	**4,229,948**	**4,229,948**	**4,229,948**	**4,229,948**	**21,419,740**
Expenditure						
Personal Emoluments (6)	277,227	282,772	288,427	294,196	300,079	**1,442,700**
Operations and Maintenance (7)	4,182,763	3,932,318	3,999,265	4,052,750	4,132,805	**20,299,901**
Administration (8)	138,400	141,168	143,991	146,871	149,809	**720,239**
Finance Cost (9)	-	-	-	-	-	**-**
Other Expenditure (10)	3,852	3,852	3,852	3,852	3,852	**19,260**
TOTAL	**4,602,242**	**4,360,110**	**4,435,535**	**4,497,669**	**4,586,545**	**22,482,100**
Surplus / Deficit	**(102,294)**	**(130,162)**	**(205,587)**	**(267,721)**	**(356,597)**	**(1,062,360)**

Statement of Financial Position

DESCRIPTION	A BUDGET Jan-Dec 2026 €	B BUDGET Jan-Dec 2027 €	C BUDGET Jan-Dec 2028 €	D BUDGET Jan-Dec 2029 €	E BUDGET Jan-Dec 2030 €	F (A+B+C+D+E) BUDGET Period 2026-2030 €
Non-current Assets						
Property, Plant and Equipment (16)	33,946	55,094	51,242	72,390	83,538	**296,210**
Current Assets						
Inventories (11)	-	-	-	-	-	-
Receivables (12)	265,000	265,000	265,000	265,000	265,000	**1,325,000**
Cash and Cash Equivalents (13)	4,466,799	3,915,489	3,313,754	3,024,884	2,657,140	**17,378,066**
Total Current Assets	**4,731,799**	4,180,489	3,578,754	3,289,884	2,922,140	**18,703,066**
Current Liabilities (14)						
Payables	1,905,209	1,509,709	1,109,709	1,109,708	1,109,709	**6,744,044**
Total Current Liabilities	**1,905,209**	**1,509,709**	**1,109,709**	**1,109,708**	**1,109,709**	**6,744,044**
Net Current Assets	2,826,590	2,670,780	2,469,045	2,180,176	1,812,431	**11,959,022**
Non-current liabilities (15)	4,500	-	-	-	-	**4,500**
Net Assets	**2,856,036**	**2,725,874**	**2,520,287**	**2,252,566**	**1,895,969**	**12,250,732**
Reserves						
Retained Funds	**2,856,036**	**2,725,874**	**2,520,287**	**2,252,566**	**1,895,969**	**12,250,732**

Financial Situation Indicator

DESCRIPTION		A BUDGET Jan-Dec 2026 €	B BUDGET Jan-Dec 2027 €	C BUDGET Jan-Dec 2028 €	D BUDGET Jan-Dec 2029 €	E BUDGET Jan-Dec 2030 €	F (A+B+C+D+E) BUDGET Period 2026-2030 €
Current Assets		4,731,799	4,180,489	3,578,754	3,289,884	2,922,140	**18,703,066**
Current Liabilities		1,905,209	1,509,709	1,109,709	1,109,708	1,109,709	**6,744,044**
	Working Capital	2,826,590	2,670,780	2,469,045	2,180,176	1,812,431	**11,959,022**
Government Allocation		750,000	750,000	750,000	750,000	750,000	**3,750,000**
	FSI	**377 %**	**356 %**	**329 %**	**291 %**	**242 %**	**319 %**

Cash Budget

DESCRIPTION	A BUDGET Jan-Dec 2026 €	B BUDGET Jan-Dec 2027 €	C BUDGET Jan-Dec 2028 €	D BUDGET Jan-Dec 2029 €	E BUDGET Jan-Dec 2030 €	F (A+B+C+D+E) BUDGET Period 2026-2030 €
Cash Inflows						
Government cash inflows	3,071,695	3,071,695	3,071,695	3,071,695	3,071,695	**15,358,475**
Cash flows from Bye-Laws & L.N fees						-
Local Enforcement cash flows	30,000	30,000	30,000	30,000	30,000	**150,000**
Finance cash flows						
Loan Proceeds						-
Investment income	50	50	50	50	50	**250**
	50	**50**	**50**	**50**	**50**	**250**
Capital cash flow						
Proceeds from disposal of assets						-
Cash received from EU funds						-
Cash received from Twinning						-
Cash from Community Services						-
Other Cash Inflows	1,398,203	1,128,203	1,128,203	1,128,203	1,128,203	**5,911,015**
TOTAL Inflows	**4,499,948**	**4,229,948**	**4,229,948**	**4,229,948**	**4,229,948**	**21,419,740**
Cash Outflows						
Personal Emoluments	277,227	282,772	288,427	294,196	300,079	1,442,701
Operations & Maintenance	4,182,763	3,932,318	3,999,265	4,052,750	4,132,805	20,299,901
Administration	138,400	141,168	143,991	146,871	149,809	720,239
Finance						-
Capital						
Acquisition of property						-
Construction						-
Improvements						-
Special programmes						-
MotorVehicle/Computer/Electronic Equipment	12,000	25,000		25,000	15,000	77,000
	12,000	25,000	-	25,000	15,000	**77,000**
Cash outflows re EU projects						-
Cash outflows re Twinning						-
Cash outflows re Community Services						-
Payment to Council for DLG Funds	400,000	400,000	400,000			1,200,000
	400,000	**400,000**	**400,000**	-	-	**1,200,000**
TOTAL Outflows	**5,010,390**	**4,781,258**	**4,831,683**	**4,518,817**	**4,597,693**	**23,739,841**
SURPLUS / (DEFICIT)	**(510,442)**	**(551,310)**	**(601,735)**	**(288,869)**	**(367,745)**	**(2,320,101)**
Brought forward (Bank /Cash Bal.)	**4,977,241**	**4,466,799**	**3,915,489**	**3,313,754**	**3,024,884**	**4,977,241**
Carry forward	**4,466,799**	**3,915,489**	**3,313,754**	**3,024,884**	**2,657,140**	**2,657,140**

Detailed Estimates of Income

DESCRIPTION	A BUDGET Jan-Dec 2026	B BUDGET Jan-Dec 2027	C BUDGET Jan-Dec 2028	D BUDGET Jan-Dec 2029	E BUDGET Jan-Dec 2030	F (A+B+C+D+E) BUDGET Period 2026-2030
	€	€	€	€	€	€
Income						
1 **Funds received form Central Government:**						
0001 In terms of section 55 CAP 363	750,000	750,000	750,000	750,000	750,000	**3,750,000**
0002-0004 In terms of section 58 CAP 363						**-**
0005-0019 Other Income	2,321,695	2,321,695	2,321,695	2,321,695	2,321,695	**11,608,475**
	3,071,695	**3,071,695**	**3,071,695**	**3,071,695**	**3,071,695**	**15,358,475**
2 **Bye-Laws & Legal Fees**						
0021-0025 Community Services						**-**
0026-0035 Income from Permits						**-**
	-	-	-	-	-	-
3 **Local Enforcement Income**						
0037 Commission from Regional Committees						**-**
0038-0055 Contraventions	30,000	30,000	30,000	30,000	30,000	**150,000**
	30,000	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**
4 **Investment Income**						
0091-0095 Bank interest	50	50	50	50	50	**250**
0096-0099 Income received from Government Securities						**-**
						-
	50	**50**	**50**	**50**	**50**	**250**
5 **General Income**						
0056-0065 Sponsorships						**-**
0066-0069 Documents & Information						**-**
0070-0075 EU Funds						**-**
0076-0080 Twinning						**-**
0081-0089 Insurance Claims						**-**
0100-0109 Donations						**-**
0110-0119 Contributions	270,000					**270,000**
0120-0129 General Income	1,083,203	1,083,203	1,083,203	1,083,203	1,083,203	**5,416,015**
Refunds from LESA	45,000	45,000	45,000	45,000	45,000	**225,000**
	1,398,203	**1,128,203**	**1,128,203**	**1,128,203**	**1,128,203**	**5,911,015**
Total	**4,499,948**	**4,229,948**	**4,229,948**	**4,229,948**	**4,229,948**	**21,419,740**

Detailed Estimates of Expenditure

DESCRIPTION	A BUDGET Jan-Dec 2026	B BUDGET Jan-Dec 2027	C BUDGET Jan-Dec 2028	D BUDGET Jan-Dec 2029	E BUDGET Jan-Dec 2030	F (A+B+C+D+E) BUDGET Period 2026-2030
	€	€	€	€	€	€
6 **Personal Emoluments**						
1100 Mayor's Allowance	25,500	26,010	26,530	27,061	27,602	132,703
1200 Employees' Salaries & Wages	213,000	217,260	221,605	226,037	230,558	1,108,461
1300 Bonuses	17,791	18,147	18,510	18,880	19,258	92,585
1400 Income Supplements	1,696	1,730	1,765	1,800	1,836	8,826
1500 Social Security Contributions	16,740	17,075	17,416	17,765	18,120	87,116
1600 Allowances	-	-	-	-	-	-
1700 Overtime	2,500	2,550	2,601	2,653	2,706	13,010
	277,227	**282,772**	**288,427**	**294,196**	**300,079**	**1,442,700**
7 **Operations and Maintenance**						
2100-2149 Public Utilities						-
2200-2259 Public Materials & Supplies						-
2300-2399 Repairs & Upkeep	4,500	4,590	4,682	4,775	4,871	23,418
2400-2449 Rent	27,500	28,050	28,611	29,183	29,767	143,111
3010 Street Lighting						-
3020 Lease of Equipment						-
3030 Insurance	11,800	12,036	12,277	12,522	12,773	61,408
3035 Bank Charges	500	510	520	531	541	2,602
3038 Penalties						-
3040 Waste Disposal	1,686,717	1,720,451	1,754,860	1,789,958	1,825,757	8,777,743
3041 Refuse Collection	1,911,746	1,949,981	1,988,981	2,028,760	2,069,335	9,948,803
3042 Bulky Refuse Collection						-
3043 Bins on wheels						-
3045 Bring in sites						-
3051 Road & Street Cleaning						-
3052 Cleaning & Maintenance of Non-Urban Areas						-
3053 Cleaning of Public Conveniences						-
3055 Cleaning of Council Premises						-
3060 Cleaning & Maintenance of Parks & Gardens						-
3061 Cleaning & Maintenance of Soft Areas						-
3062 Cleaning & Maintenance of Beaches & CA						-
3063 Cleaning & Maintenance of Country Non-Urban						-
3064 Other Contractual Services						-
3070-3090 Consultation Fees	15,000	15,300	15,606	15,918	16,236	78,061
3100-3139 Contract & Project Management	30,000	30,600	31,212	31,836	32,473	156,121
3300-3379 Hospitality	30,000	30,600	31,212	31,836	32,473	156,121
3380-3389 Community	400,000	45,000	45,900	46,818	47,754	585,472
3600-3694 Local Enforcement Expenses	10,000	10,200	10,404	10,612	10,824	52,040
3700-3799 EU Projects						-
3800-3899 Twinning						-
Regional Schemes to Local Councils	55,000	85,000	75,000	50,000	50,000	315,000
	4,182,763	**3,932,318**	**3,999,265**	**4,052,750**	**4,132,805**	**20,299,901**

Detailed Estimates of Expenditure (Continued)

DESCRIPTION	A BUDGET Jan-Dec 2026	B BUDGET Jan-Dec 2027	C BUDGET Jan-Dec 2028	D BUDGET Jan-Dec 2029	E BUDGET Jan-Dec 2030	F (A+B+C+D+E) BUDGET Period 2026-2030
	€	€	€	€	€	€
8 Administration & Other Expenditure						
2150-2199 Office Utilities	8,000	8,160	8,323	8,490	8,659	41,632
2260-2299 Office Materials & Supplies	2,500	2,550	2,601	2,653	2,706	13,010
2450-2499 Office Rent	20,000	20,400	20,808	21,224	21,649	104,081
2500-2599 National & International Memberships	1,000	1,020	1,040	1,061	1,082	5,204
2600-2699 Office Services	11,000	11,220	11,444	11,673	11,907	57,244
2700-2799 Transport	2,000	2,040	2,081	2,122	2,165	10,408
2800-2899 Travel	5,000	5,100	5,202	5,306	5,412	26,020
2900-2999 Information Services	33,400	34,068	34,749	35,444	36,153	173,815
3050 Office Cleaning	2,000	2,040	2,081	2,122	2,165	10,408
3140-3199 Professional Services	50,000	51,000	52,020	53,060	54,122	260,202
3200-3299 Training	1,000	1,020	1,040	1,061	1,082	5,204
3345 Office Hospitality	2,500	2,550	2,601	2,653	2,706	13,010
3400-3499 Incidental Expenses						-
						-
	138,400	**141,168**	**143,991**	**146,871**	**149,809**	**720,239**
9 Finance Costs						
3036 Interest on Bank Loan						-
						-
						-
	-	-	-	-	-	-
10 Other Expenditure						
3500-3599 Loss / (Profit) on Disposal of assets						-
3695 Increase/(Decrease) in allowance for bad debts						-
8000-8099 Depreciation (charge for the year)	3,852	3,852	3,852	3,852	3,852	19,260
	3,852	3,852	3,852	3,852	3,852	19,260
Total	**4,602,242**	**4,360,110**	**4,435,535**	**4,497,669**	**4,586,545**	**22,482,100**

Detailed Estimates of Statement of Financial Position

DESCRIPTION	A BUDGET Jan-Dec 2026 €	B BUDGET Jan-Dec 2027 €	C BUDGET Jan-Dec 2028 €	D BUDGET Jan-Dec 2029 €	E BUDGET Jan-Dec 2030 €	F (A+B+C+D+E) BUDGET Period 2026-2030 €
11 Inventory						
5201-5249 Stationery						-
5250-5299 Consumables						-
	-	-	-	-	-	-
12 Receivables						
0201-0209 Receivables	240,000	240,000	240,000	240,000	240,000	1,200,000
0210-0219 LES Receivables	-	-	-	-	-	-
0220-0229 Receivables from EU						-
0250 Prepayments & Accrued Income	25,000	25,000	25,000	25,000	25,000	125,000
						-
	265,000	**265,000**	**265,000**	**265,000**	**265,000**	**1,325,000**
13 Cash & Equivalents						
5001-5099 Bank & Cash Balances	4,466,799	3,915,489	3,313,754	3,024,884	2,657,140	17,378,066
	4,466,799	**3,915,489**	**3,313,754**	**3,024,884**	**2,657,140**	**17,378,066**
14 Payables						
4000 Payables	760,613	760,613	760,613	760,612	760,613	3,803,064
4100 Accruals	250,000	250,000	250,000	250,000	250,000	1,250,000
4150 Deferred Income	894,596	499,096	99,096	99,096	99,096	1,690,980
Short-term Borrowings						-
						-
	1,905,209	**1,509,709**	**1,109,709**	**1,109,708**	**1,109,709**	**6,744,044**
15 Non Current Liabilities						
4200 Long Term Borrowings						-
IFRS16	4,500					4,500
						-
	4,500	-	-	-	-	**4,500**

16 Depreciation of Property, Plant and Equipment

		Office furniture & Fittings	Office Equipment	Computer Equipment	Computer Software	Playground equipment	Assets - Right of Use	Motor Vehicle	Premises		Total
Asset											
% of depreciation		7.5%	20%	25%	25%	100%	0%	20%	0%	0%	
		€	€	€	€	€	€	€	€	€	€
Cost											
As at 01 January	2026	23,578	8,231	21,874	17,556	27,200	62,659				**161,098**
Additions		5,000		2,000	5,000	-					**12,000**
Disposals											**-**
As at 31 December	2026	**28,578**	**8,231**	**23,874**	**22,556**	**27,200**	**62,659**	**-**	**-**	**-**	**173,098**
Grants/ other reimbursements											
As at 01 January	2026					18,000					**18,000**
Additions								-			**-**
Transfers											**-**
As at 31 December	2026	-	-	-	-	**18,000**	-	-	-	-	**18,000**
Accumulated Depreciation											
As at 01 January	2026	19,548	3,548	20,542	4,599	9,200	59,863				**117,300**
Charge for the year		1,087	428	1,922	415	-					**3,852**
Released on disposal											**-**
As at 31 December	2026	**20,635**	**3,976**	**22,464**	**5,014**	**9,200**	**59,863**	**-**	**-**	**-**	**121,152**
Budgeted NBV 31 Dec	**2025**	11,413	-	1,828	18,391	-	10,401	10,882	-		**52,915**
Budgeted NBV 31 Dec	**2026**	7,943	4,255	1,410	17,542	-	2,796	-	-	-	**33,946**

16 Depreciation of Property, Plant and Equipment

		Office furniture & Fittings	Office Equipment	Computer Equipment	Computer Software	Playground equipment	Assets - Right of Use	Motor Vehicle	Premises		**Total**
Asset											
% of depreciation		7.5%	20%	25%	25%	100%	0%	20%	0%	0%	
		€	€	€	€	€	€	€	€	€	€
Cost											
As at 01 January	2027	28,578	8,231	23,874	22,556	27,200	62,659	-	-	-	**173,098**
Additions		5,000	5,000	10,000	5,000						**25,000**
Disposals											**-**
As at 31 December	2027	**33,578**	**13,231**	**33,874**	**27,556**	**27,200**	**62,659**	-	-	-	**198,098**
Grants/ other reimbursements											
As at 01 January	2027	-	-	-	-	18,000	-	-	-	-	**18,000**
Additions											**-**
Transfers											**-**
As at 31 December	2027	-	-	-	-	**18,000**	-	-	-	-	**18,000**
Accumulated Depreciation											
As at 01 January	2027	20,635	3,976	22,464	5,014	9,200	59,863	-	-	-	**121,152**
Charge for the year		1,087	428	1,922	415	-					**3,852**
Released on disposal											**-**
As at 31 December	2027	**21,722**	**4,404**	**24,386**	**5,429**	**9,200**	**59,863**	-	-	-	**125,004**
Budgeted NBV 31 Dec	**2026**	7,943	4,255	1,410	17,542	-	2,796	-	-	-	**33,946**
Budgeted NBV 31 Dec	**2027**	11,856	8,827	9,488	22,127	-	2,796	-	-	-	**55,094**

16 Depreciation of Property, Plant and Equipment

		Office furniture & Fittings	Office Equipment	Computer Equipment	Computer Software	Playground equipment	Assets - Right of Use	Motor Vehicle	Premises		Total
Asset											
% of depreciation		7.5%	20%	25%	25%	100%	0%	20%	0%	0%	
		€	€	€	€	€	€	€	€	€	€
Cost											
As at 01 January	2028	33,578	13,231	33,874	27,556	27,200	62,659	-	-	-	198,098
Additions											-
Disposals											-
As at 31 December	2028	**33,578**	**13,231**	**33,874**	**27,556**	**27,200**	**62,659**	-	-	-	**198,098**
Grants/ other reimbursements											
As at 01 January	2028	-	-	-	-	18,000	-	-	-	-	18,000
Additions											-
Transfers											-
As at 31 December	2028	-	-	-	-	**18,000**	-	-	-	-	**18,000**
Accumulated Depreciation											
As at 01 January	2028	21,722	4,404	24,386	5,429	9,200	59,863	-	-	-	125,004
Charge for the year		1,087	428	1,922	415	-					3,852
Released on disposal											-
As at 31 December	2028	**22,809**	**4,832**	**26,308**	**5,844**	**9,200**	**59,863**	-	-	-	**128,856**
Budgeted NBV 31 Dec	**2027**	11,856	8,827	9,488	22,127	-	2,796	-	-	-	55,094
Budgeted NBV 31 Dec	**2028**	10,769	8,399	7,566	21,712	-	2,796	-	-	-	51,242

16 Depreciation of Property, Plant and Equipment

		Office furniture & Fittings	Office Equipment	Computer Equipment	Computer Software	Playground equipment	Assets - Right of Use	Motor Vehicle	Premises		Total
Asset											
% of depreciation		7.5%	20%	25%	25%	100%	0%	20%	0%	0%	
		€	€	€	€	€	€	€	€	€	€
Cost											
As at 01 January	2029	33,578	13,231	33,874	27,556	27,200	62,659	-	-	-	198,098
Additions		5,000	5,000	10,000	5,000						25,000
Disposals											-
As at 31 December	2029	**38,578**	**18,231**	**43,874**	**32,556**	**27,200**	**62,659**	**-**	**-**	**-**	**223,098**
Grants/ other reimbursements											
As at 01 January	2029	-	-	-	-	18,000	-	-	-	-	18,000
Additions											-
Transfers											-
As at 31 December	2029	**-**	**-**	**-**	**-**	**18,000**	**-**	**-**	**-**	**-**	**18,000**
Accumulated Depreciation											
As at 01 January	2029	22,809	4,832	26,308	5,844	9,200	59,863	-	-	-	128,856
Charge for the year		1,087	428	1,922	415	-					3,852
Released on disposal											-
As at 31 December	2029	**23,896**	**5,260**	**28,230**	**6,259**	**9,200**	**59,863**	**-**	**-**	**-**	**132,708**
Budgeted NBV 31 Dec	**2028**	10,769	8,399	7,566	21,712	-	2,796	-	-	-	**51,242**
Budgeted NBV 31 Dec	**2029**	14,682	12,971	15,644	26,297	-	2,796	-	-	-	**72,390**

16 Depreciation of Property, Plant and Equipment

		Office furniture & Fittings	Office Equipment	Computer Equipment	Computer Software	Playground equipment	Assets - Right of Use	Motor Vehicle	Premises		**Total**
Asset											
% of depreciation		7.5%	20%	25%	25%	100%	0%	20%	0%	0%	
		€	€	€	€	€	€	€	€	€	€
Cost											
As at 01 January	2030	38,578	18,231	43,874	32,556	27,200	62,659	-	-	-	**223,098**
Additions		-	5,000	5,000	5,000						**15,000**
Disposals											**-**
As at 31 December	2030	**38,578**	**23,231**	**48,874**	**37,556**	**27,200**	**62,659**	-	-	-	**238,098**
Grants/ other reimbursements											
As at 01 January	2030	-	-	-	-	18,000	-	-	-	-	**18,000**
Additions											**-**
Transfers											**-**
As at 31 December	2030	-	-	-	-	**18,000**	-	-	-	-	**18,000**
Accumulated Depreciation											
As at 01 January	2030	23,896	5,260	28,230	6,259	9,200	59,863	-	-	-	**132,708**
Charge for the year		1,087	428	1,922	415	-					**3,852**
Released on disposal											**-**
As at 31 December	2030	**24,983**	**5,688**	**30,152**	**6,674**	**9,200**	**59,863**	-	-	-	**136,560**
Budgeted NBV 31 Dec	**2029**	14,682	12,971	15,644	26,297	-	2,796	-	-	-	**72,390**
Budgeted NBV 31 Dec	**2030**	13,595	17,543	18,722	30,882	-	2,796	-	-	-	**83,538**